Tractus-X Community Days

The infrastructure we choose

Sovereignty, ownership, and the next fifty years of the data economy

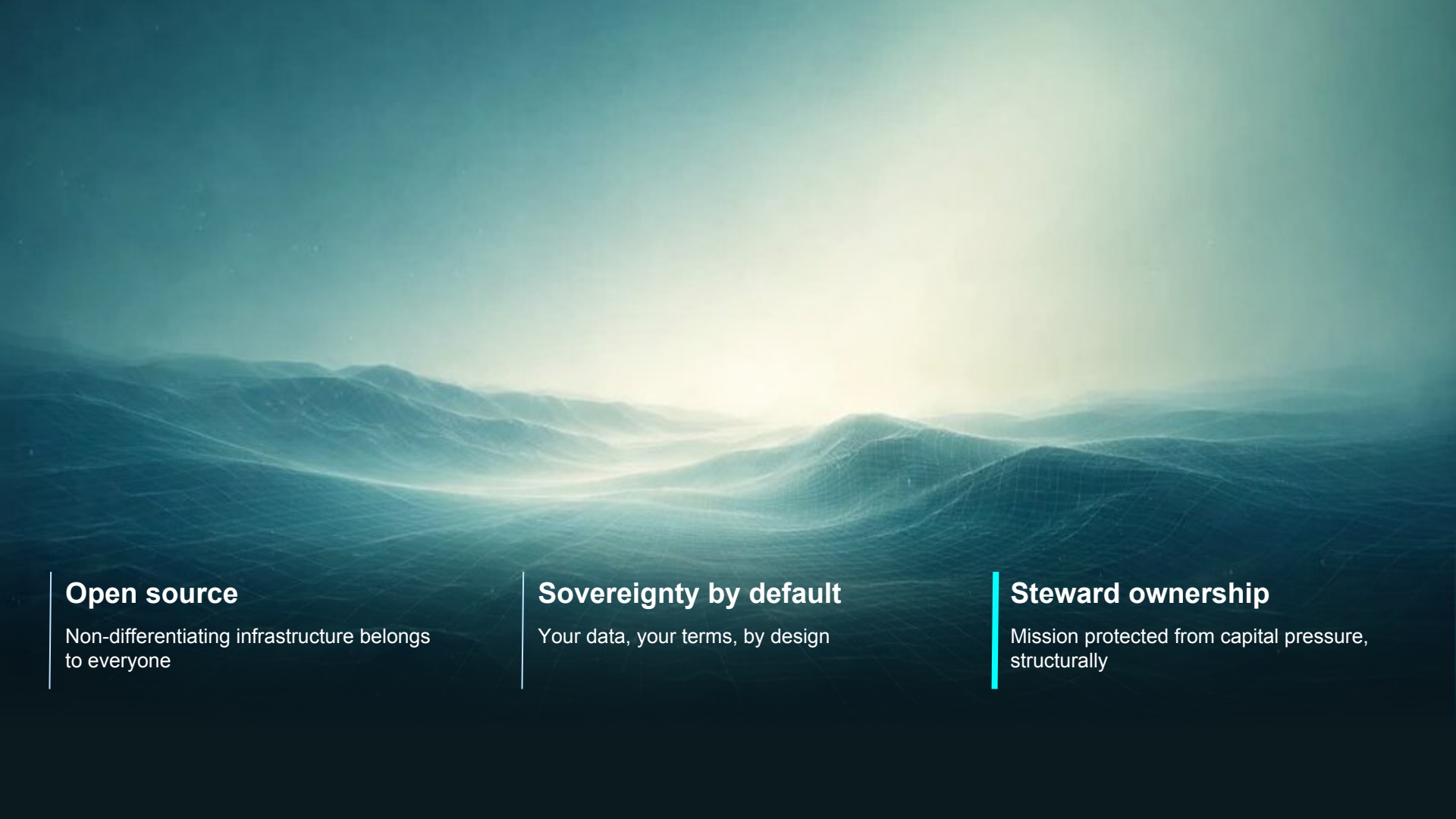
The Building

Palazzo dei Conservatori, Rome — 1957.

How do we **choose** the infrastructure **before AI** chooses it for us?

How do we ensure that **humanity's** knowledge remains a **commons**?

How do we ensure this advances **human potential** while allowing our **planet to thrive**?



Open source

Non-differentiating infrastructure belongs to everyone

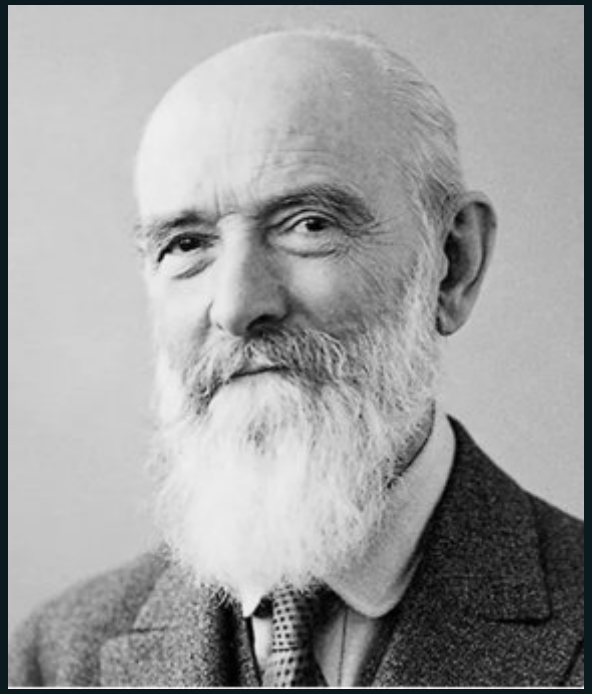
Sovereignty by default

Your data, your terms, by design

Steward ownership

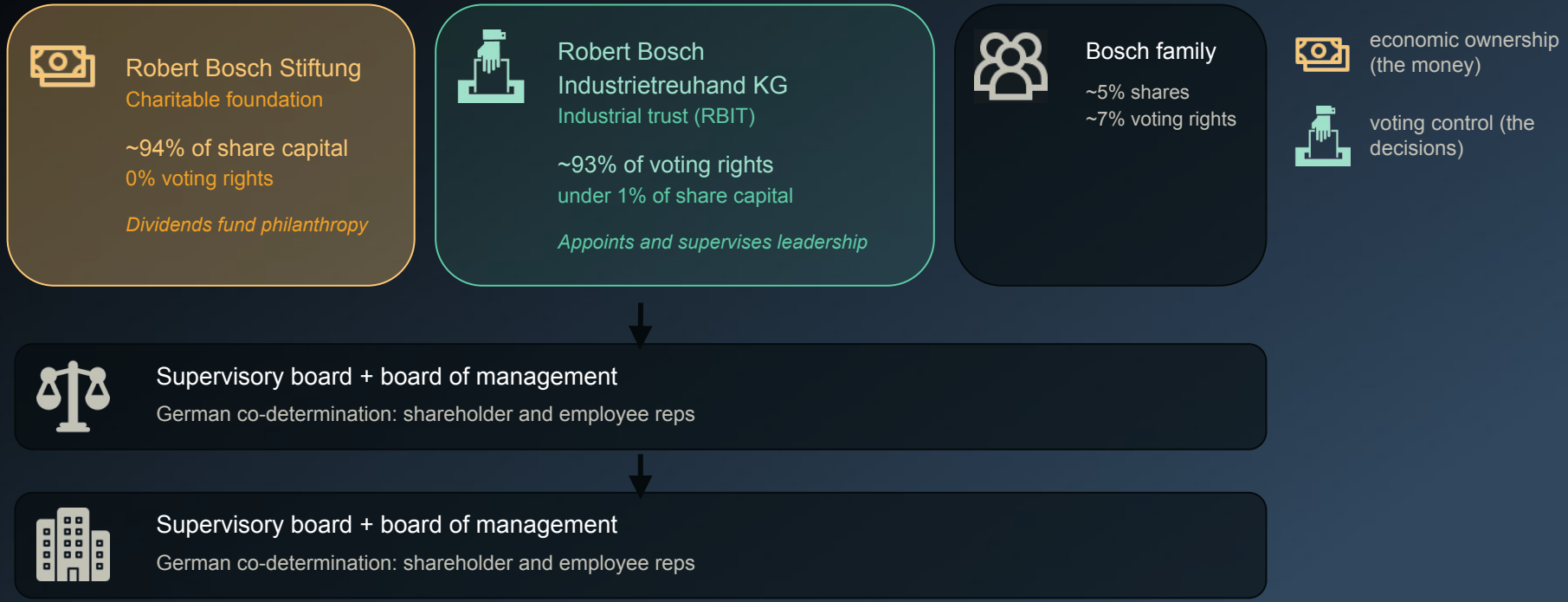
Mission protected from capital pressure, structurally

Robert Bosch GmbH — steward-owned since 1964.



Bosch - Mission Protection Structure

Robert Bosch Stiftung + Robert Bosch Industrietreuhand KG (since 1964/1969)



Economic ownership (Stiftung) is structurally separated from voting control (Industrietreuhand).

Anthropic PBC + Long-Term Benefit Trust.

Delaware Public Benefit Corporation + Long-Term Benefit Trust

Investors
Series funding, venture capital

Hold equity and financial returns
Elect a shrinking share of the board over time

Standard economic upside, no permanent board lock

Long-Term Benefit Trust
Five financially-disinterested trustees

No equity, no financial upside
Elect a growing share of the board, eventually a majority

Special class of shares tied to mission oversight

financial upside (the money)

mission control (the decisions)

Board of directors
Elected by investor shares and the Trust's special shares

Anthropic PBC
Delaware Public Benefit Corporation

Builds and deploys Claude, safety-focused AI

Financial upside (investors) is structurally separated from mission control (Long-Term Benefit Trust).

The design pattern -> Kaphera

Same underlying pattern as Bosch and Anthropic, built in from day one

Capital control

What investors hold

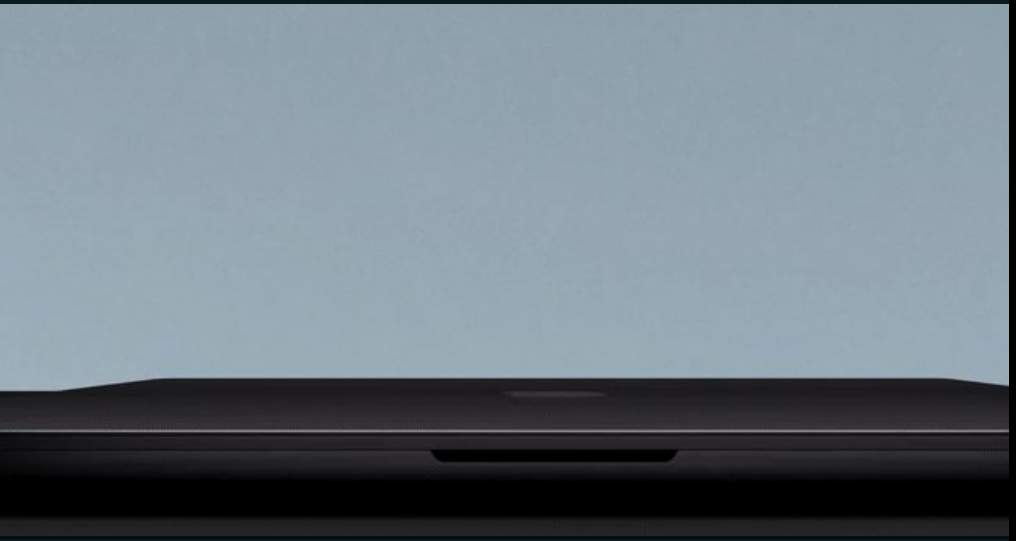
- Economic rights
- Dividends
- Secondary-market returns

Mission control

What the steward structure holds

- Voting rights
- Board seats
- Veto on mission-critical decisions

Not a promise. A governance constraint.



Genspark

no-code AI agents for busywork

Langdock

secure enterprise AI platform, Berlin-based

What it's already making possible

Not someday. Today.

GRID BALANCING

Real-time data sharing keeps renewable grids stable.

CIRCULAR ECONOMY

Shared product data keeps materials in use, not landfills.

RARE DISEASE RESEARCH

Sovereign data-sharing connects patient data across borders.

400,000 People

Apollo program — 400,000 people, 20,000 organizations, one goal.

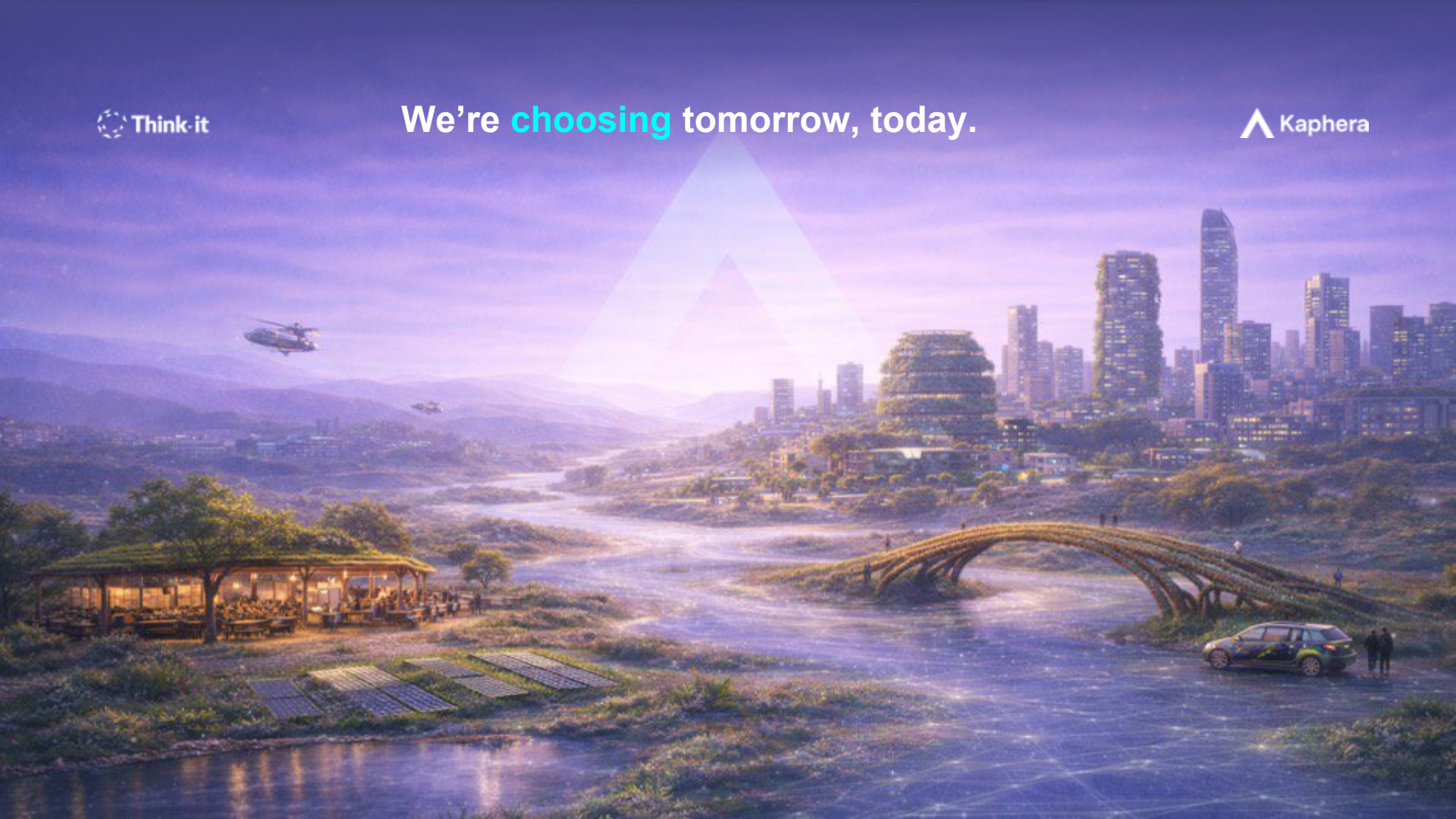
The People in This Room

It starts as a decision today. It is manifested tomorrow.

Think-it

We’re choosing tomorrow, today.

Kaphera



CONTACT

Thank you

Reach out to mehemed@kaphera.com

Kaphera Think-it